

SPRINGMOOR

LIFE CARE RETIREMENT COMMUNITY

ANNUAL REPORT 2024

CELEBRATING 40 YEARS OF SERVICE



Not-For-Profit ♦ Financially Stable ♦ Family Owned & Operated

JULY 2025

Message from the Chief Executive Officer

Greetings to Springmoor's Friends and Supporters!

In June 2025, I reached a personal milestone: I have been part of the Springmoor family for 40 years. When I came to work on our campus full time in June 1985, we were busy welcoming new residents, opening recently constructed buildings, and enhancing multiple aspects of the community to support the future needs of those we serve.

Four decades later, these three spheres of activity remain central to our mission. Each year, we welcome 50 to 60 new residents; we continue to open newly refurbished buildings; and we are proactively anticipating what comes next in terms of maximizing quality of life for each resident.

Our “next” encompasses numerous areas in which we continually strive to improve and expand our services. From exploring how forms of new technology like AI (Artificial Intelligence) can positively impact our community, to putting new supports in place to ensure every resident finds their “community within community,” we never stop innovating and seeking constant improvement.

With renovations to our Dan E. & Mary Louise Stewart Health Center complete in some areas and underway in others, we are fully engaged in implementing a new model for long-term care. Our staff is excited about the neighborhoods model, which focuses on resident-directed delivery of services. We are also expanding our service model to serve more people in our local community. Recently, we introduced Springmoor Home Care services to folks beyond our campus.

I truly appreciate the tremendous amount of positive feedback we receive from residents, families, and friends who have been a part of Springmoor. As a member of the management team, my energy is directed at the “big picture” aspects of life at the community—but as I walk around campus talking to residents and staff, I recognize how much the exceptional quality of life at Springmoor depends on day-to-day interactions between residents and staff.

As I emphasized in last year's report, I remain very pleased with our marketing efforts. Springmoor has been more than 98% full for most of our history, and again in the past year, we have added to our waitlist. The public's understanding of the enormous benefits a licensed Continuing Care Retirement Community (CCRC) offers continues to grow by leaps and bounds.

Thank you to our board members, residents, family members, and staff for all the love and support you give to make Springmoor the best it can be.

Sincerely, David W. Ammons
CHIEF EXECUTIVE OFFICER



**CEO David Ammons speaking
at the 40th Anniversary
Celebration, fall 2024**

JULY 2025

From the Desk of the Executive Director

Dear Friends, I reflect on the accomplishments of 2024 with a deep sense of pride and gratitude. During this year of transformation and innovation, we celebrated continued success—underscoring our unwavering commitment to providing outstanding care and fostering a vibrant community for all who call Springmoor home.



Brad Dilday
Executive Director

Our health center renovations, a critical part of our long-term strategic plan, saw remarkable progress in 2024. New and enhanced facilities designed to better serve our residents and their evolving healthcare needs include:

An Updated Clinic:

Our new clinic, named in honor of longtime Medical Director Dr. Wells Edmundson, provides expanded services for residents, ensuring they have quick, convenient access to medical care. Designed with functionality and comfort in mind, this space creates an environment that enhances resident well-being.

Upgraded Physical Therapy:

Recognizing the importance of mobility and wellness in maintaining independence, we opened a new PT space. Equipped with the latest therapeutic equipment, the facility is designed to provide the highest level of care and support as residents work toward their health goals. New provider Trinity Rehab optimized the space to meet resident needs.

On-Site Pharmacy:

To ensure residents have easy access to their medications and health-related supplies, we launched a new on-site pharmacy. This facility offers both convenience and efficiency, making it easier for residents to manage their medications and stay on top of their health needs.

Senior Health Center Administrative Offices:

Alongside the clinical upgrades, we introduced a new administrative suite for our Health Center team. This dedicated space allows for better coordination of care and streamlined operations, ensuring our residents continue to receive the highest level of service.

These developments enhance the quality of care we provide and exemplify our ongoing commitment to ensuring residents continue to thrive in a safe, comfortable, supportive environment.

One of the greatest achievements of 2024 is the continued flourishing of our community. As we welcome new residents and support long-time residents, we remain focused on maintaining a lively and engaging environment. Our team is deeply committed to nurturing a culture of care, respect, and inclusiveness, ensuring that Springmoor remains not just a place to live, but a place to truly thrive.

Looking ahead, our vision remains clear: to continue providing an excellent standard of living, an emphasis on wellness, and an environment that promotes meaningful connections and personal growth. Our management team is dedicated to furthering this vision by embracing innovation, fostering open communication, and prioritizing the well-being of all who live and work at Springmoor.

As we move into 2025 and beyond, we are building on our incredible legacy. We will continue to evolve with the needs of our residents while preserving the values that have made us who we are today. Together, we will continue to make Springmoor a truly exceptional place to call home.

Sincerely, Brad Dilday
EXECUTIVE DIRECTOR

JULY 2025

Assistant Director's Update

Dear Friends,

This past year was one of momentum, significant progress, and the kind of collaboration that makes Springmoor so special. In the ever-evolving landscape of senior living, one thing remains constant: our commitment to ensuring every resident and team member feels seen, supported, and empowered.

I had the privilege of working alongside an extraordinary group of leaders and team members throughout 2024—individuals who bring heart, purpose, and dedication to their work every single day. While physical upgrades have transformed our campus, it's the people—our caregivers, dining staff, housekeepers, administrative professionals, and so many more—who bring it to life and make it feel like home.

One of the most exciting milestones of 2024 was the ongoing renovation of the Stewart Health Center. This multi-phase transformation represents more than an investment in infrastructure; it's a reimagining of our care philosophy. These improvements are laying the groundwork for our transition to the Household Model of Care, a person-centered approach that emphasizes autonomy, connection, and a truly home-like environment.

This model is more than a new layout; it's a cultural shift. With staff working consistently within dedicated neighborhoods, we are fostering deeper relationships, offering more flexible routines, and creating personalized dining experiences. The goal is to ensure every resident feels comfortable, known, and cared for in a space that feels uniquely theirs.

Alongside these enhancements, we have continued to focus on what makes Springmoor thrive—our people. We have celebrated milestone anniversaries, welcomed new faces to our team, and championed internal development and growth. When staff feel valued and connected, that energy radiates throughout our community, enriching the lives of everyone who lives and works here.

Of all our achievements this year, I'm especially proud of the quiet moments—the smiles in the hallway, the impromptu teamwork between departments, the trust built with a resident's family. These everyday interactions are where our mission truly comes to life.

We're proud to have celebrated Springmoor's 40th anniversary in 2024. As we look ahead to the future, I'm reminded that legacy is not measured in years alone, but in the purpose that guides us. At Springmoor, that purpose is rooted in care, connection, and community, and I'm deeply honored to be a part of it.

Sincerely, Jessica Pagan
ASSISTANT DIRECTOR



"Our commitment to ensuring every resident & team member feels seen, supported, and empowered remains constant."

—Jessica Pagan

PROGRAM HIGHLIGHTS

Accomplishments 2024: Pathways Wellness Department

Outings

In 2024, Pathways & Transportation provided 375 outings to Independent Living residents:

- ♦ 157 grocery & shopping opportunities.
- ♦ 72 restaurant outings.
- ♦ 122 excursions (theater trips, sporting events, museum visits, and much more!).
- ♦ 24 Supportive Living outings.

Streaming Movies

A welcomed change was the switch to streaming movies! We offered current movies (along with older options) on a weekly basis. Movies such as *Oppenheimer* drew 50+ residents to the auditorium and filled the University Theater as well.

- ♦ Averaged approximately 24 movie showings each month.
- ♦ Accommodated resident requests, including movies to complement book club activities.
- ♦ Provided musical and travel programs from PBS.

In-House Events

Residents enjoyed a plethora of fun parties and events in 2024. Popular in-house events included the Super Bowl Party, our Cinco de Mayo Celebration, a ladies tea, multiple lunch & learn programs, pizza parties, bingo events, our 1st Annual Spelling Bee, and men's events and outings.

375 total
outings offered
to Independent
Living residents



Kari Richie
Pathways Wellness Director

Let's Get Creative!

Our Meraki Arts Studio continues to be one of the most popular spots on campus. Fused Glass classes occurred six times with a total attendance of 150, averaging 25 residents each time. Other creative opportunities in 2024 included Open Studio Painting, beading, paint pour, Gifts of the Sea Devotion & Craft, mosaic wall signs, pumpkin painting, fall wreath making, working with clay, soap making, multiple groups (Textile Crafters Gathering, Sit & Sew, and Crochet & Chat)—and many additional options!

Increased Activities Provided in Supportive Living

Supportive Living programs saw an increase in participation and the number of activities provided. Highlights include:

- ♦ Added a TV and Nu-Step exercise machine to the activity area.
- ♦ Independent Living residents and administrative staff supported events such as chair volleyball, coffee hour, and meet the artist.

122 excursions (theater,
sporting events, museum
visits, and much more!)



24 Supportive
Living outings



Springmoor offers dozens
of events and activities every
week of the year.

Group Exercise Classes—Independent Living

- ♦ Residents enjoyed 25+ group fitness classes every week, with an average attendance of 852 per month.
- ♦ Class types included Cardio, Strength & Balance, Chair Yoga, Aqua Exercise, Line Dancing, Tai Chi, and many other choices for all ability levels.
- ♦ New in 2024! Total Body Strength, held at 8:30 am on Tuesdays and Thursdays.



"Thank you to Springmoor for providing the personal training program. I am very grateful to have Kris, my wonderful trainer, who has helped me gain back much of my strength and flexibility after an earlier injury, so I (and my family, too) are very pleased with my progress."

~GLENNIS HILL, NORTH VILLAGE RESIDENT SINCE 2021



"My exercise routine had never included structured fitness classes until a few weeks ago. Now I am an addict! The instructors, class pace, and timing combine to get the day started."

~JOHN ROGERS, SOUTH VILLAGE RESIDENT SINCE 2021

Group Exercise—Supportive Living Center & Steward Health Center

Pathways staff led exercise daily in our Supportive Living Center as well as two classes each month for residents in the Stewart Health Center.

Personal Training

- ♦ 532 billed sessions.
- ♦ \$13,665 generated in revenue.
- ♦ Added additional certified personal trainer to staff in July 2024.



Residents enjoyed 25+ group fitness classes every week, with an average attendance of 852 per month.

Special Fitness Events & Challenges

Pump It for Parkinson's, April 11, 2024

Springmoor residents and staff joined forces to log 180,203 steps as part of a national effort to raise awareness about the benefits of exercise for people living with Parkinson's Disease.

National Senior Health & Fitness Day

Over 100 residents participated in a physical activity (exercise class, walking, games, swimming, or training) on May 29, National Senior Health & Fitness Day.

Take the Stairs Challenge in July & August

Residents were challenged to stay active during the hot summer months with our Take the Stairs Challenge. On a trip to the North Carolina Legislature, three enterprising Springmoor stair climbers tackled the building's 51 steps.

3rd Annual School Supply Drive—40 for our 40th

The Health & Fitness Committee sponsored the August drive to collect over 40 bags of school supplies. Two local Title I elementary schools benefited. Residents enjoyed working with school children to sort the donations.



Springmoor gives back in many ways throughout the year. Residents and staff logged 180,203 steps in support of Pump It for Parkinson's 2024.

2024 EVENTS & ACTIVITIES



PROGRAM HIGHLIGHTS

Accomplishments 2024: Sales & Marketing Department

The Marketing Team enjoyed another successful and productive year marked by several key accomplishments. We celebrated the milestone of Springmoor's 40th Anniversary through a series of meaningful events, reflecting our community's rich history and continued growth.



Beth Holden
Director of Sales & Marketing

1. Second Generation Resident Reception

We were honored to recognize 39 second-generation residents at a dedicated reception. This event celebrated the enduring legacy and familial connection many have with Springmoor.

2. Panel Discussion: A Walk Down Memory Lane

This nostalgic event featured a panel including owners, a member of our management team, and our former chaplain. Residents greatly appreciated the opportunity to hear stories and insights about Springmoor's founding vision and its evolution over the years.

3. Employee Recognition Gathering

Employees are the backbone of our community. We celebrated current team members with over 20 years of service and extended invitations to former employees who played key roles during Springmoor's formative years.

4. Anniversary Celebration & Barbecue

We concluded the festivities with an upscale barbecue and live music for residents and staff. Our in-house Dining Services team proudly catered this event. They delivered an exceptional experience and deserve commendation for their hard work and professionalism.

In terms of growth and outreach, Springmoor welcomed 67 new residents, occupying 47 units. Notably, 30 of these new residents chose to upgrade their units. Our waitlist also saw significant growth, with 142 new additions, bringing the total to 400. Moreover, the Marketing Team conducted over 700 tours for prospective residents throughout the year.

We also hosted two "Lunch and Learn" sessions for prospective residents, each with 30 attendees. These sessions generated 10 new waitlist memberships. In addition, we organized two exclusive events for current waitlist members to keep them informed and engaged.

Staff coordinated
4 major events in
celebration of our
40th anniversary.



The Marketing Department remains committed to fostering strong connections with current and prospective members of the Springmoor community. We look forward to continuing to build on this momentum!

67 new residents
were welcomed to
our campus

We added **142**
to our waitlist,
bringing the
total to 400.



PROGRAM HIGHLIGHTS

Accomplishments 2024: Spiritual Life on Campus

The Springmoor Chaplain Team nurtures a culture of spiritual and psychosocial well-being within the Springmoor community. Currently a component of the Pathways Resident Wellness Program, the chaplain role has been a longstanding one. Our two chaplains provide spiritual support and pastoral care and counseling to residents, families, caregivers, and staff in keeping with their belief systems.



Lori Higgins
Chaplain



Justin Williamson
Chaplain

Two full-time chaplains serve residents through individual and group counseling/support groups on topics such as caregiving, health, aging, end-of-life, and bereavement, as well as spiritual growth issues. The chaplains are responsible for the planning and leadership of worship services, which include several weekly Vesper services, communion services, staff chapel devotion, memorial services, and holy day observances.

The majority of our ministry is on an individual basis with residents and staff. The Springmoor chaplains provide pastoral support to all, regardless of one's beliefs. We take joy in planning and leading a variety of programming.

Worship Services

- ♦ Worship Services in the Stewart Health Center (SHC) every other week.
- ♦ Worship service in the Seay Wing of SHC in February 2025.
- ♦ Sunday evening Vespers in the auditorium (hybrid worship that meets in person and is live streamed on an in-house Springmoor TV channel).
- ♦ Special seasonal and holy day observances for Advent; Ash Wednesday; Lent; Easter; Thanksgiving; Blessing of the Animals; Hanukkah candle lighting and evening prayers; Kwanzaa candle lighting and prayers initiated in 2024; and Christmas Lessons and Carols highlighting musical volunteers.
- ♦ Staff Chapel held weekly.
- ♦ Supportive Living bi-weekly worship.
- ♦ Weekly Tuesday communion worship is coordinated with Catholic, Episcopal, and Methodist churches.

Bereavement Services

- ♦ Five-week "Coping with the Holidays" grief support group every fall for residents.
- ♦ Annual Memorial Service for Student Health Center staff was held in November 2024.
- ♦ Staff debriefings after sudden employee deaths.

Education and Support

Book Studies & Presentations

- ♦ Lenten Study: *Witness at the Cross* by Amy Jill Levine.
- ♦ "Come to the Waters" six-week summer Bible Study.
- ♦ Advent Study: *Faithful: Christmas through the Eyes of Joseph* by Adam Hamilton.
- ♦ "Gift from the Sea" craft and devotion.
- ♦ "The Season of Fall" craft and devotion.
- ♦ "Combatting Loneliness through Community" (presented with the social worker to Springmoor residents).

Groups

- ♦ Connections Discussion Group meets two times per month.
- ♦ Changes Support Group for ongoing changes in one's life meets one time per month.
- ♦ Dementia Caregiver Support Group meets one time per month.
- ♦ Monthly Men's Breakfast.
- ♦ Centering Prayer weekly in the Chapel.
- ♦ Chaplains' Monday Movie Matinee weekly.
- ♦ Resident Caring Circle initiated in November 2024. With residents who are mental health professionals, trained Stephen Ministers, and Hospice volunteers. They meet two times monthly in North Village and South Village.

Community Outreach

- ♦ Presentation to St. Francis Stephen Ministers on Loneliness.

- ♦ Hurricane Helene relief donations to Western North Carolina.
- ♦ Food Donations to Parkwood Food Hub.
- ♦ Presentation on Ethiopian Mission.
- ♦ Working with Raleigh Rescue Mission regarding 2025 outreach endeavors.

In addition, the chaplains assist with Newcomers orientation. In working closely with the social work team, the chaplains assist with the interns as well. They participate in continuing education, which includes denominational conferences, as well as learning opportunities on aging and related topics.

In 2024, 59 residents died. The chaplains respond to each death and offer end-of-life rituals, prayers, and bereavement support to the surviving family members and friends. The chaplains will often preside or assist in presiding over memorial services as well.



150+ worship services throughout the year.



The majority of our ministry is on an individual basis with residents and staff. The Springmoor chaplains provide pastoral support to all, regardless of one's beliefs.



7 chaplain-coordinated groups that meet regularly, like Monthly Men's Coffee & Fellowship (above) and Connections Discussion Group.



SPRINGMOOR BOARD OF DIRECTORS 2024

Officers & Directors

Mr. Charles B. (Bruce) Ballard
President

Mr. Ernest Carraway
Vice President

Mrs. Judy Hill
Secretary

Ms. Mary Ann Freeman
Member

Mr. William "Bill" Baxley
Member

Mrs. Nina Cole
Member

Ms. Susan Walton
Member

A Full-Service
Continuing Care
Retirement Community

SPRINGMOOR, INC.

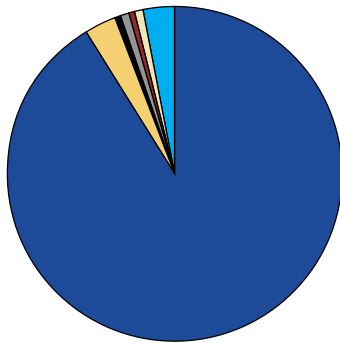
Schedules of Operating Revenues & Expenses Calendar Years Ended December 31, 2024 & 2023

OPERATING REVENUES	2024	2023
Monthly service fees	32,738,672	30,522,092
Home care and wellness income	1,048,368	917,231
Rental income	61,250	60,400
Convenience store income	59,313	51,568
Hair style shop income	171,746	173,191
Food service income	197,358	135,531
Vending commissions	694	708
Miscellaneous income	316,127	54,265
Guest fees - rooms	118,612	126,229
Medical supplies, drug, and other reimbursements	194,890	161,101
Activities reimbursed	41,164	21,730
Transportation reimbursed	20	31
Building and grounds reimbursed	293,595	284,407
Springmoor Endowment Fund reimbursed	291,165	172,110
Contributions	81,825	58,070
Interest and dividend income	335,941	121,276
Total operating revenues	35,950,740	32,859,940
OPERATING EXPENSES		
Administration and management	1,783,149	1,693,162
Operating expenses	6,718,095	6,394,006
Stewart Health Center Clinic	6,960,960	7,356,226
Hair style shop	719,010	710,542
Food service expenses	148,182	148,723
Building management	6,883,465	6,487,507
Grounds management	3,294,467	3,369,794
Housekeeping expenses	576,634	536,848
Security expenses	2,144,104	1,897,841
Activities expenses	895,766	820,277
Marketing expenses	577,386	364,541
Home care expenses	778,404	737,751
Wellness expenses	1,023,810	789,480
	-	153,127
Total operating expenses	32,503,432	31,459,825
Net increase or (decrease)	\$ 3,447,308	\$ 1,400,115

MISSION

Springmoor Life Care Retirement Community is a nonprofit organization established to provide full life care for residents who are usually 62+ years of age. The organization subscribes to the following purposes:

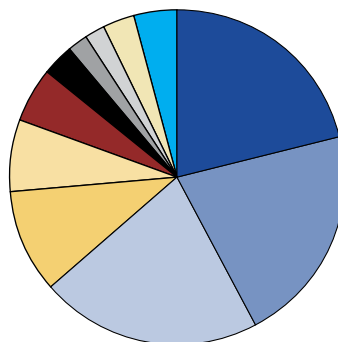
- ♦ To promote the social, emotional, psychological, spiritual, and physical wellbeing of each resident;
- ♦ To provide quality housing, amenities, medical and health care, physical security, activity and enrichment programs, food service, and support facilities;
- ♦ To provide facilities, staff, policies, and procedures that are sensitive and responsive to the day-to-day and changing health and personal needs of each resident;
- ♦ To provide an honest, forthright environment of positive thinking which promotes for each resident dignity, peace of mind, confidence, and the pursuit of an active lifestyle;
- ♦ To operate and manage the facility so it is cost-effective and efficient, yet sensitive and personal in relating to resident needs;
- ♦ To provide employees a positive work environment where opportunities exist for job advancement, in order to remain productive and committed to providing excellent services to residents;
- ♦ To strive to meet its mission with such commitment to excellence that Springmoor Life Care Retirement Community continues to be one of the premier retirement communities in this region of the nation.



OPERATING REVENUES 2024:

MONTHLY SERVICE FEES	91%
HOME CARE & WELLNESS INCOME	3%
MEDICAL SUPPLIES, DRUG, & OTHER REIMBURSEMENTS	.5%
BUILDING & GROUNDS REIMBURSEMENTS	.8%
HAIR SALON INCOME	.5%
SPRINGMOOR ENDOWMENT FUND	.8%
MISCELLANEOUS	3%

Percentages may not add up to exactly 100% due to rounding.



OPERATING EXPENSES 2024:

GENERAL OPERATING EXPENSES	21%
STEWART HEALTH CENTER	21%
FOOD SERVICE	21%
BUILDING MANAGEMENT	10%
HOUSEKEEPING	7%
ADMINISTRATION & MGMT.	5%
SECURITY	3%
MARKETING	2%
CLINIC	2%
HOME CARE	3%
MISCELLANEOUS	4%

Percentages may not add up to exactly 100% due to rounding.

Springmoor Endowment Fund

AS A NONPROFIT CONTINUING CARE RETIREMENT COMMUNITY (CCRC), Springmoor guarantees residents a place to live for the rest of their lives. The Springmoor Endowment Fund helps make this possible.

Springmoor residents who have exhausted their own financial means continue to benefit from the comfort and security of home and health care, thanks to the selfless generosity of others. Contributions from individuals, families, Springmoor residents, Springmoor employees, and community organizations and businesses have made the Springmoor Endowment Fund an invaluable resource in fulfilling our mission.

When you choose to make a tax-deductible donation to the Fund, you are making a difference in the lives of those we serve. Please visit Springmoor.org and click the

“Endowment Fund” tab underneath “A Welcoming Community” in the navigation bar. From the smallest donation to the largest bequest, every dollar has an impact. You can easily make a safe and secure tax-deductible contribution online.

Or if you prefer, you can mail a check made out to “Springmoor Endowment Fund” to: Springmoor Business Office, Endowment Fund, 1500 Sawmill Road, Raleigh, NC 27615.

Thank you to all who donate so generously to the Endowment Fund. We also extend our sincere appreciation to the resident-led Springmoor Endowment Committee for their hard work and commitment.

Thank you to all who donate so generously to the Springmoor Endowment Fund, Inc.

Donations received from 01.01.2024 through 12.31.2024

IN HONOR OF AL & RACHEL SHOTWELL

Mrs. Frances Hoggard

IN HONOR OF ALLEN PAGE

Mrs. Karen Fletcher

IN HONOR OF ANN N'GORAN

Mr. and Mrs. Rodger Ewbank

IN HONOR OF BETTY GRIFFIN

Mr. and Mrs. Allen Page

IN HONOR OF BOB & SAMANTHA FASTENAU

Mrs. Kathleen Alman

IN HONOR OF BRANDON HAIR

Ms. Sondra Callahan

IN HONOR OF CONNIE JONES

Mr. & Mrs. John L. Rustin

IN HONOR OF DAVID WATERS

Ms. Donna McGee

IN HONOR OF DORIS LITCHFIELD

Mrs. Julia McCullers

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Mr. and Mrs. Michael R. Boyt

IN HONOR OF DR. DEBRA ORR

Mr. Ernst Werner

IN HONOR OF DWIGHT JONES

Mr. & Mrs. John L. Rustin



IN HONOR OF EDNA HICKS

Mr. and Mrs. Albert H. Calloway

IN HONOR OF GLENNIS HILL

Ms. Wanda Eickoff

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IN HONOR OF IAN & CAMERON McLACHLAN

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Mr. and Mrs. James Hutchins

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Mr. and Mrs. Charlie Bryan

IN HONOR OF JESSICA BURKE

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IN HONOR OF JUDY LINARES

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Mrs. Judy Tardiff

IN HONOR OF KATHY ALMAN

Mr. Jason Stegall

IN HONOR OF KEITH, MONIQUE, AND MIRIAM OF SV WAIT STAFF

Mrs. Harriet T. Ross

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Mr. and Mrs. Albert H. Calloway

IN HONOR OF MARY ALICE HALE

Mr. and Mrs. Charlie Bryan

**IN HONOR OF MR. AND
MRS. BOB MCGAFFIN**

Mr. and Mrs. Larry Mabry

**IN HONOR OF MR. AND
MRS. FRANK ROEDIGER**

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Ms. Barbara Cleary

**IN HONOR OF PEG SIMONE & MAC
SCHAER**

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SCHAER, II**

Mrs. Margaret V. Simone

IN HONOR OF REV. RICK CARTER

Mr. and Mrs. Charlie Bryan

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MAYO**

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4TH FLOOR**

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DINING ROOM STAFF**

Mr. and Mrs. James Hutchins

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Mr. and Mrs. Thomas Zimmerman

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Mrs. Lois Price

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**IN HONOR OF STEWART HEALTH CENTER
2ND FLOOR NURSING STAFF**

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CENTER HOSPICE STAFF**

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**IN HONOR OF STEWART HEALTH
CENTER STAFF**

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IN HONOR OF SUE KEEHN

Mr. & Mrs. Glen H. Wells

IN HONOR OF SUE KOEHLER

Mr. Ernst Werner

IN HONOR OF SUSAN WALTON

Mr. Ernst Werner

Mr. and Mrs. Gerald E. Fuller

IN HONOR OF TERRY SALTER

Ms. Jean K. Salter

IN HONOR OF THE CAROLINA ROOM

Womens Circle I of White
Memorial Presbyterian Church

IN HONOR OF TOM LYNCH

Mrs. Cindy Henson

IN HONOR OF TOMMY MANGUM

Mr. and Mrs. Albert H. Calloway

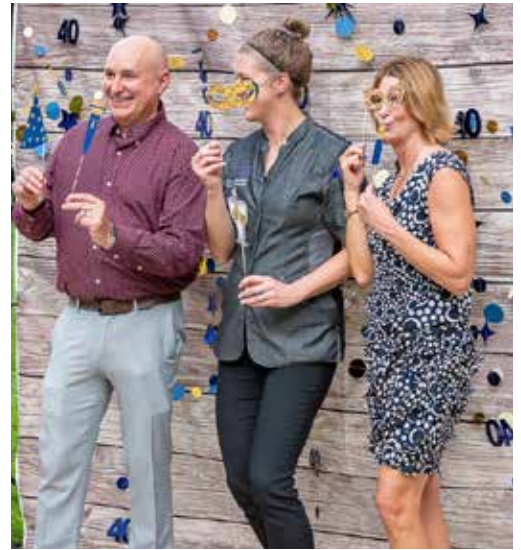
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Mrs. Joan Speir

IN MEMORY OF AL CROOM

Mrs. Dorothy Croom



IN MEMORY OF ALEX LEWIS

Mrs. Julie Lewis

**IN MEMORY OF AMELITA "LITA"
MARINETTI**

Mrs. Eileen D. Herbermann

IN MEMORY OF ANDY CAIN

Ms. Jean Fisher

IN MEMORY OF ANN BEAM

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